

# APPENDIX 2 – Strategic Commission Detailed Analysis

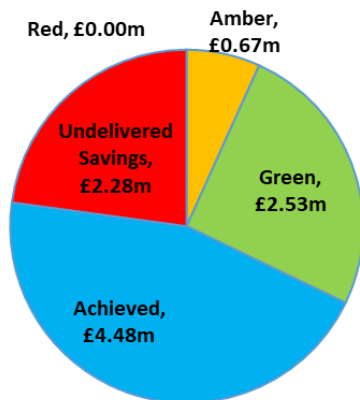
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# Local Authority Savings Progress

Directorate	Opening Target £000s	Undelivered Savings £000s	Red £000s	Amber £000s	Green £000s	Achieved £000s	Total forecast savings £000s
Adults	676	418	0	0	129	140	269
Children's Services	492	0	0	0	0	492	492
Children's - Education	212	70	0	0	93	139	232
Population Health	472	93	0	0	0	472	472
Operations and Neighbourhoods	2,180	691	0	254	327	908	1,489
Growth	1,454	961	0	52	320	121	493
Governance	355	20	0	30	25	280	335
Finance & IT	65	10	0	0	55	0	55
Capital and Financing	2,874	13	0	0	1,583	1,339	2,922
Contingency	406	0	0	306	0	456	762
Corporate Costs	136	0	0	30	0	136	166
<b>Total</b>	<b>9,322</b>	<b>2,276</b>	<b>0</b>	<b>672</b>	<b>2,532</b>	<b>4,483</b>	<b>7,687</b>
%		<b>24.4%</b>	<b>0.0%</b>	<b>7.2%</b>	<b>27.2%</b>	<b>48.1%</b>	<b>82.5%</b>

## Savings 2021/22



## SAVINGS PROGRESS

The 2021/22 Revenue Budget, approved by Full Council on 23 February 2021, included savings targets in respect of a vacancy factor and savings to be delivered by management. Combined with savings identified in previous years, the total savings reflected in Council budgets is £9,322k. Of that total £8,930k are new savings for 2021/22 and these are subject to separate additional monitoring throughout the year.

Although £2,276k of original planned savings are not now expected to be delivered, Services have identified alternative mitigating savings which are expected to be delivered in place of the original targets.

**Vacancy Factor** - The total vacancy factor for the year is £4,669k. As at the end of period 6, forecast underspends relating to vacant posts were £3,922k, however a number of these are being covered by agency staff which across the council is forecast to be (£4,598k) overspent. This gives a net forecast overspend across the council of (£676k) on employee costs, although this includes £967k of COVID related additional cost which should not occur in future years.

Adult Services	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Adults Commissioning Service	58,325	(21,113)	37,212	18,953	37,315	(103)
Adults Neighbourhood Teams	9,162	(323)	8,839	4,189	8,118	720
Integrated Urgent Care Team	2,144	(92)	2,052	1,074	1,965	87
Long Term Support, Reablement & Shared Lives	14,614	(1,192)	13,422	6,520	13,234	188
Mental Health / Community Response Service	5,404	(1,481)	3,923	1,642	3,899	25
Senior Management	1,174	(26,408)	(25,234)	(12,857)	(25,196)	(38)
<b>TOTAL</b>	<b>90,822</b>	<b>(50,608)</b>	<b>40,214</b>	<b>19,521</b>	<b>39,335</b>	<b>879</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£175k** - Commissioning staffing costs are forecast below budget, with some vacancies not expected to be filled this year and money from the Contain Outbreak Management Fund (COMF) offsetting the current costs of the service.
- **£386k** - A portion of the cost of the Service's Integrated Community Equipment Store contract, which provides mobility/disability equipment to service users, is now being funded through the NHS' Hospital Discharge Programme.
- **£244k** - Day Services costs are expected to be reduced overall, with several contracted services not expected to resume at all during FY21/22. However, the use of Day Services for one-to-one support has increased, at a greater cost to the budget for off-contract provision.

## BUDGET VARIATIONS

- **£1,326k** - The increase to demand for Support at Home is being addressed by money from the Contain Outbreak Management Fund, with actual weekly hours now forecast to be 10,600 per week compared to 10,200 as assumed at budget setting. A further 200 hours per week are now included in the forecast to address unmet demand over the remainder of the year. Continuing Healthcare income from the NHS has also reduced since budget setting, with a decrease in clients having funding approved by Panel. There is also a reduction in off-contract homecare placements. Client Income has increased, based on current levels of activity being sustained for the remainder of the year, although if expenditure was to fall, client fees will fall correspondingly.
- **£418k** - Costs of the Direct Payments function are forecast to be offset by the recovery of a managed balance around £400k from the scheme managers PayPartners. Historically, payments have been made on the basis of commissioned hours, but actual service uptake has been lower and it is now planned to recoup the balance owing to the Council.
- **£293k** - The Neighbourhood teams are carrying a number of vacancies at present, with most expected to remain vacant for much or all of the rest of the year, resulting in an underspend. Amounts from the Contain Outbreak Management Fund (COMF) have been allocated towards staff time working on outbreak management.
- **£87k** - The Integrated Urgent Care Team (IUCT) is carrying several permanently employed vacancies that may not be permanently recruited to this year. The overspend previously reported against agency costs in IUCT is now covered by COMF and Hospital Discharge Programme funding.
- **£420k** - Additional funding from the Contain Outbreak Management and Infection Control Funds have been allocated to in-house Day Services and Long-term support functions, supporting work to manage outbreaks and reduce COVID infections
- **£183k** - The work of the Reablement service to support patients discharged from hospital, is now being part-funded through the NHS' Hospital Discharge Programme
- **£67k** - Mental Health costs are forecast to reduce overall, with increased Continuing Healthcare and Contain Outbreak Management Fund monies offsetting the increased cost of overtime
- **£5k** - Minor cost reductions have arisen in the Commissioning, Neighbourhoods, Community Response, and Senior Management functions

## BUDGET VARIATIONS

### Pressures:

**(£1,292k)** - Placements in Residential and Nursing have increased substantially since the budget was set. Volumes are being closely monitored to inform the forecast for the remainder of the year. This is offset in part by an increase to forecast income from higher clients, although if expenditure was to fall, client fees will fall correspondingly.

**(£406k)** - Supported Accommodation has seen an increase in the use of more costly off-contract placements since the original budget was set. This is partially offset by funding agreed with Education to cover the cost of some placements. These costs have also been increased by delays to the Resettlement savings programme noted above, as a number of clients have been unable to leave expensive high-cost placements.

**(£224k)** - Housing benefit income has reduced in both Supported Accommodation (153k) and Long-term Support (£71k) due to the assets of some clients rising above the reaching the £16k benefit threshold

**(£343k)** - A vacancy factor is applied across all departments in the Council including Adult Services to account for vacant posts that may arise within the year. The staffing levels within the internal supported accommodation properties is based on the number of assessed hour for each service user, therefore there will be no vacancies.

**(£53k)** -Higher costs are anticipated in the Out of Hours team for overtime, offset in part by extra money from the Contain Outbreak Management Fund

## SAVINGS

- **(£407k)** - Adult Services intended to deliver £665k in Resettlement savings from the replacement of expensive out-of-borough placement with in-house provision, with the intention of improving quality of life for service users. In the event, logistical issues left over from lockdown and a review of service users' Best Interest has delayed the programme.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Out of borough savings	665	407			129	129	258
Oxford Park	11	11				0	0
Closure of Day Services	0	0				11	11
<b>Total</b>	<b>676</b>	<b>418</b>	<b>0</b>	<b>0</b>	<b>129</b>	<b>140</b>	<b>269</b>

Childrens Services- Social Care	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Child Protection & Children In Need	8,080	(503)	7,577	4,067	7,923	(346)
Children's Social Care Safeguarding & Quality Assurance	1,966	(10)	1,956	727	1,776	180
Children's Social Care Senior	902	(7,269)	(6,367)	(2,182)	(6,395)	28
Early Help & Youth Offending	1,124	(689)	435	386	355	80
Early Help, Early Years & Neighbourhood	6,926	(2,599)	4,327	2,089	4,275	52
Looked After Children (External)	28,538	(519)	28,020	14,186	31,921	(3,901)
Looked After Children (Internal)	10,808	(184)	10,625	6,181	12,163	(1,539)
Looked After Children (Support Teams)	7,050	(112)	6,938	3,279	6,676	261
<b>TOTAL</b>	<b>65,395</b>	<b>(11,885)</b>	<b>53,510</b>	<b>28,735</b>	<b>58,695</b>	<b>(5,185)</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£438k** - Forecast underspend on Interagency Adoption Fees. The underspend is largely due to an increased number of children that are able to be placed with adopters from the Regional Adoption Agency; therefore avoiding the need to pay interagency adoption fees.
- **£334k** - Overall forecast underspend on resources for children with disabilities; including personal care, homecare and community based short breaks. The forecast underspend is also partially due to additional continuing care funding.

## Pressures :

- **(£3,901k)** - Forecast overspend on external residential placements due to the number of Cared for Children (CfC) and the cost of placements. In addition there are a number of care leavers in placements paid for by Children's Services that are tenancy ready but are unable to move on into their own property due a lack of social housing stock.
- **(£1,539k)** - Forecast overspend on internal placements due to the number of Cared for Children (CfC) and payments for children that are no longer looked after (adoption allowances, SGOs).
- **(£84k)** - Forecast overspend on transport costs for children. There will be a review undertaken of the transport needs for each child currently in receipt of transport paid for by children's social care.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Portage Review	10	0				0	<b>0</b>
Reduction in Signs of Safety Training Budget	0	0				10	<b>10</b>
Review of Contact Centre	70	0				70	<b>70</b>
Alignment of services to neighbourhoods model	64	0				64	<b>64</b>
Alignment of services to neighbourhoods model	32	0				32	<b>32</b>
Duty and Locality Teams	235	0				235	<b>235</b>
Review of staffing	81	0				81	<b>81</b>
<b>Total</b>	<b>492</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>492</b>	<b>492</b>



Education	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Access Services	18,330	(14,589)	3,742	1,553	3,801	(60)
Assistant Executive Director - Education	436	(112)	324	61	153	171
Education Improvement and Partnerships	735	(495)	240	(77)	138	102
Schools Centrally Managed	1,876	(219)	1,657	782	1,567	90
Special Educational Needs and Disabilities	11,353	(10,076)	1,277	(608)	1,270	7
<b>TOTAL</b>	<b>32,730</b>	<b>(25,491)</b>	<b>7,239</b>	<b>1,712</b>	<b>6,928</b>	<b>311</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£205k** - Staffing expenditure is £277k less than budget due to part and full year staffing vacancies partly offset by severance costs and agency costs, for non-grant funded area. This is further offset by the £72k vacancy factor included for the service.
- **£149k** - A review of the spending has been undertaken to understand commitments in year,, which has resulted in a budget saving. This will be utilised to mitigate pressure on the delivery of savings in 2021/22, and support the shortfall anticipated on traded services income within Education. This identified saving is being offered towards the 2022/23 medium term financial budget gap.
- **£75k** - Additional Central Schools Service Support Grant received in 2021/22 has resulted a reduction in the budget the council has put into this area. This identified saving is being offered towards the 2022/23 savings.
- **£57k** - Funding received from the Covid Outbreak Management Fund to support the costs of staff who have been involved in containing the covid outbreak.
- **£72k** - Other minor variations under £50k

## BUDGET VARIATIONS

### Pressures:

- **(£33k)** - This pressure relates to additional routes being supplied in relation to SEN transport in the Summer 21 term due to social distancing measures being put in place during the Covid 19 situation.
- **(£230k)** - The Education service is forecast to under achieve on its traded income target with schools by £230k due to a reduced buy in to services, £24k of the £230k is related to Covid and lockdown restrictions. This is being mitigated through the savings identified through budget review and the services involved in trading holding vacancies.
- **(£74k)** - There is a projected decrease in Education Welfare penalty notice income due to changes in government legislation during the Covid 19 lockdown periods. It is anticipated this income will increase as restrictions are eased.

## SAVINGS

- **£90k** - There is reduced demand on the budget for Teachers retirement pension costs. This will be offered for additional savings in 2022/23.

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Behaviour & Attendance Offer	124	70			3	51	54
Pensions Increase Act	88				90	88	178
<b>Total</b>	<b>212</b>	<b>70</b>	<b>0</b>	<b>0</b>	<b>93</b>	<b>139</b>	<b>232</b>

Service Area	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Population Health	15,873	(1,403)	14,470	4,643	13,610	860
<b>TOTAL</b>	<b>15,873</b>	<b>(1,403)</b>	<b>14,470</b>	<b>4,643</b>	<b>13,610</b>	<b>860</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£487k** - A contribution is allocated from the Contain Outbreak Management Fund (COMF), to support COVID testing and outbreak management work carried out by the service
- **£65k** - Staffing costs are reduced through several vacancies remaining open, and are further improved by a contribution from Public Health England towards senior management costs
- **£78k** - Costs incurred earlier in the year for a condition survey are now being covered by COMF
- **£93k** - Funds are brought in from Population Health reserves, to cover the costs arising from the delayed recommissioning of the Health Improvement service below
- **£57k** - There is a reduction in the cost of Smoking and Tobacco initiatives, with demand for treatment having reduced over the year so far
- **£62k** - Substance Misuse costs are forecast lower, with a reduction in the costs of prescribing drug treatment and potentially a change to the nature of drug abuse in the local area
- **£119k** - The Population Health Contract with the ICFT was budgeted to increase by 200k in cost anticipating pay awards and other inflation. However more recent NHS guidance has confirmed that inflation is less than expected due to efficiencies now being required of the providers, and the overall uplift has been agreed at only £81k
- **£28k** - There are various minor cost reductions across various Population Health programmes, including Health Improvement and Nutrition

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

Pressures:

- **(£36k)** - Sexual Health prescriptions are forecast to be slightly higher, with an increase in prescriptions in the first half of the year

## SAVINGS

- **(£93k)** -, The recommissioning of the Be Well Health Improvement Fund was intended to secure savings from FY21/22, but has not progressed on schedule with delays caused by COVID

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Schools Health & Wellbeing Reductions	13	0				13	<b>13</b>
Health Improvement Recommissioning	93	93				0	<b>0</b>
CYP Emotional Health and Wellbeing	16	0				16	<b>16</b>
Sport and Leisure	150	0				150	<b>150</b>
Integrated Drug and Alcohol services	200	0				200	<b>200</b>
Population Health Investment Fund	0	0				93	<b>93</b>
<b>Total</b>	<b>472</b>	<b>93</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472</b>	<b>472</b>

Quality & Safeguarding	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Safeguarding and Quality Assurance	383	(241)	142	(35)	142	(0)
<b>TOTAL</b>	<b>383</b>	<b>(241)</b>	<b>142</b>	<b>(35)</b>	<b>142</b>	<b>(0)</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£15k** - Employees - underspend mainly due to a part year vacant post.
- **£9k** - Premises Related Expenditure: Reduced costs for room hire – Training courses have been delivered online due to Covid
- **£5k** - Transport Related Expenditure: Reduced transport related costs as a result of covid - training courses are being delivered online.
- **£28k** - Supplies and Services: Reduction in commissioned services for training courses and a number of training courses are being delivered online.
- **£5k** - Recharge Expenses: Reduction in printing and supplies & services recharges as a result of Covid, as staff are continuing to work from home.

### Pressures:

- **(£11k)** - Income: (£18k) Under achievement of income target from maintained and academy Schools Traded Services. Conversations are required with schools to remind them of the importance of safeguarding; this may lead to further take up in the new academic year. This is partially offset by £7k additional unbudgeted Health Income.
- **(£51k)** - Capital Items & Reserve Movements - Underspend transferred to reserve for future funding and investment in the service.

Operations and Neighbourhoods	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Community Safety & Homelessness	7,649	(2,744)	4,905	1,803	5,292	(387)
Cultural & Customer Services	3,347	(358)	2,990	1,294	2,849	140
Engineers, Highways & Traffic Management	14,584	(10,844)	3,739	3,754	4,019	(279)
Management & Operations	1,384	(2,738)	(1,353)	(379)	(1,195)	(159)
Operations & Neighbourhoods Management	30,932	(31)	30,902	31,274	30,796	106
Operations & Greenspace	5,571	(439)	5,132	2,400	4,847	286
Public Protection & Car Parks	4,195	(3,027)	1,167	312	770	397
Waste & Fleet Management	10,208	(6,238)	3,970	316	4,221	(251)
Markets	969	(1,187)	(218)	(647)	(194)	(24)
<b>TOTAL</b>	<b>78,839</b>	<b>(27,605)</b>	<b>51,234</b>	<b>40,129</b>	<b>51,405</b>	<b>(171)</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- £285k Forecast Underspends in Operations & Greenspace predominantly on Street Cleansing Waste Disposal Costs as a result of the waste now being disposed of through the Waste Levy at a reduced cost per tonne.
- £301k Engineers staffing underspends due to a number of vacant posts, pending service redesign. This partially offsets expected income shortfalls as detailed under the pressures section
- £71k Reduction in agency staffing costs across Refuse Services partially offsets non delivery of the savings targets
- £70k Contribution from the Waste Levy Reserve to partially offset the expected shortfall in savings from proposed 3 weekly bin collections and charging for replacement bins
- £141k Forecast underspend across Cultural & Customer Services, primarily on staffing costs and purchase of Library materials in order to mitigate known overspends elsewhere in the Directorate

## SAVINGS

- **£85k** - Integrated Transport Unit - there is a budget of £85k for this function, however the service have worked to ensure it is cost neutral within 2021/22
- **£112k** - There is currently a net saving forecast across Waste and Transport levies in 2021/22, this is due to a timing issue of when the budget was set and when the final allocations are agreed.
- **£989k** - Allocation of Covid Outbreak Management Fund to fund additional costs in Homelessness Services, Licensing & Enforcement and Customer Services
- **£73k** - Other minor underspends across the Directorate

## Pressures:

- **(£90k)** - Forecast income in the Bereavement Service is below budget. This is due to the replacement cremator project impacting on the number of funerals the Council are able to offer each week. Families are choosing to go to neighbouring authorities rather than wait and, on average for the period April to September 3 funerals per week have been lost to neighbouring authorities. It is expected that this will continue to the end of December 2021 which will result in an income shortfall of £79k
- **(£351k)** - There continues to be a shortfall in Car Parks income due to a combination of COVID and legacy issues. A car park review is ongoing and will look to address this for 2022/23 financial year
- **(£44k)** - Expected shortfall in Markets income, there has been an improvement in this position over recent months as the Town Centre starts to recover from the impact of COVID
- **(£469k)** - Engineers income budgets are historic and work is required to align them to the capital programme, at present there is an expected shortfall this financial year, however this is partially offset by underspends on staffing budgets in Engineers pending a planned service redesign. Further work will be carried out in this area in conjunction with project and service managers.
- **(£102k)** - Based on previous years trends and costs it is forecast that the Winter Gritting budget will overspend. The current assumptions are based on an annual costs of c£700k in line with previous years. It should be noted that the Council benchmark well against statutory neighbours for this function. The recurrent budget shortfall needs to be addressed as part of the 2022/23 budget setting exercise.
- **(£336k)** - There is a recurrent budget pressure in the Homelessness Service within the ABEN Project (A Bed for Every Night). The Council incur security costs for a number of properties in which service users are housed and these have never been funded by the grant allocation received from GMCA. This is in the process of being escalated through GM forums. It should also be noted that the ABEN grant allocation has reduced this financial year, however due to the statutory nature of the scheme it has not been possible to reduce costs in line with funding.
- **(£215k)** - Additional COVID related spend in Homelessness Services on dispersed properties. These are additional properties that the Council are having to rent on behalf of service users to comply with social distancing regulations. This cost has been funded through the Covid Outbreak Management Fund shown above

## SAVINGS

- **(£312k)** There has been a delay in the implementation of 3 weekly bin collections and charging for replacement bins. Consultation is due to end in October, following this appropriate Governance will be sought for a go live of January 2022. It has been agreed that this will be partially offset by a contribution from the Waste Levy Reserve for 2021/22
- **(£50k)** The service redesign in the Homelessness Service has been delayed, due to pressures elsewhere in the Homelessness Service this cannot be mitigated
- **(£119k)** Targeted procurement savings across the Directorate have not yet materialised, work is ongoing with STAR procurement to address this but it is envisaged that there will be a shortfall in this years savings target, this will be mitigated from other budgets within the service as a one off measure
- **(£100k)** In previous years there was an additional income target for Commercialisation put into the budget. Due to a combination of COVID and capacity issues to implement an appropriate strategy it is envisaged that this will be not achieved within the current financial year
- **(£110k)** Neighbourhoods Service redesign - Due to the resource demands of COVID in this part of the directorate there has been a delay in implementation of the planned service redesign. This has been mitigated on a one off basis by use of Covid Outbreak Management Funding (COMF)

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Bring Statutory Housing Service in house	50	50	0	0	0	0	0
Bring Security Activities in House	10	0	0	0	5	5	10
Grounds Maintenance Staffing	53	0	0	0	0	53	53
Cancellation of the Tour of Britain Series, Tour of Britain and associated cycling events	140	0	0	0	0	140	140
Markets Events	50	0	0	0	25	25	50
Public Protection staffing review	110	110	0	0	0	0	0
CCTV Equipment	49	0	0	49	0	0	49
Charge for all new bins ordered	190	142	0	48	0	0	48
Design Charges	70	0	0	0	35	35	70
Highways maintenance efficiencies	67	0	0	67	0	0	67
Extending commercial offer	100	100	0	0	0	0	0
<b>Total</b>	<b>889</b>	<b>402</b>	<b>0</b>	<b>164</b>	<b>65</b>	<b>258</b>	<b>487</b>



## SAVINGS (continued)

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Removal of 1 Cemetery Operative	30	0	0	0	0	30	<b>30</b>
Reduction in costs for Dog Wardens	12	0	0	0	0	12	<b>12</b>
Transfer processing of street sweepings into the waste levy	200	0	0	0	100	100	<b>200</b>
Reduction of budgets for vehicle costs	100	0	0	0	0	100	<b>100</b>
Street Cleansing Staffing	20	0	0	0	0	20	<b>20</b>
Removal of Staffing budget for Museum of Manchester Regiment (MMR)	70	0	0	0	0	70	<b>70</b>
Removal of excess budget	9	0	0	0	0	9	<b>9</b>
Reduce collection frequency - 3 weekly Blue Bin collections	130	85	0	45	0	0	<b>45</b>
Reduce collection frequency - Black bin collections to 3 weekly	130	85	0	45	0	0	<b>45</b>
STAR Procurement	50	50	0	0	0	0	<b>0</b>
Review of customer services face to face offer	51	0	0	0	25	26	<b>51</b>
Review of book access points in post office	6	0	0	0	0	6	<b>6</b>
Removal of surplus staffing budgets	157	0	0	0	0	157	<b>157</b>
Work with STAR to ensure procurement in Stores is best value and on contract	69	69	0	0	0	0	<b>0</b>
Waste levy reduction	257	0	0	0	137	120	<b>257</b>
<b>Total</b>	<b>1,291</b>	<b>289</b>	<b>0</b>	<b>90</b>	<b>262</b>	<b>650</b>	<b>1,002</b>

Growth	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Growth Management	282	0	282	152	231	51
Development & Investment	1,799	(831)	969	625	996	(27)
Economy, Employment & Skills	2,300	(1,411)	889	(147)	820	68
Major Programmes	500	0	500	4	500	0
Infrastructure	200	0	200	36	218	(18)
Planning	1,643	(1,211)	432	336	607	(175)
BSF, PFI & Programme Delivery	24,126	(24,126)	0	(1,186)	0	0
Asset Management	611	(336)	275	(171)	201	74
Capital Programme	1,635	(440)	1,196	1,157	1,158	38
Corporate Landlord	8,184	(2,361)	5,822	2,616	5,833	(10)
Environmental Development	566	(28)	538	306	504	34
Estates	1,393	(2,154)	(760)	74	(576)	(184)
School Catering	2,136	(2,132)	4	(67)	4	0
Vision Tameside	0	0	0	0	0	0
<b>TOTAL</b>	<b>45,375</b>	<b>(35,028)</b>	<b>10,347</b>	<b>3,735</b>	<b>10,495</b>	<b>(148)</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£300k** – Forecast saving on repair and maintenance of the Council Estate.
- **£145k** – Forecast reduced utility costs consumption within the Council Estate (£61k) and electricity rebate due for the Concord Suite.
- **£386k** - Delays in recruitment to posts within Employment and Skills (£72k), Building Control (£77k), Asset Management (£74k), Estates (£57k) and Corporate Facilities Service (£106k).
- **£51k** - Non recruitment to Director Of Growth post.
- **£51k** - Reduced forecast on professional services budget within the Estates Service
- **£69k**- Other minor variations across the service.

## BUDGET VARIATIONS

### Pressures:

- **(£165k)** - Reduced forecast rent income at Droylsden Shopping centre (94k) and Hyde Shopping Centre (71k). This is a result of tenants vacating shopping centre units due to the covid pandemic. This is estimated variance pending the receipt of the annual accounts for both centres as the Council receives a share of the related annual profits realised.
- **(£141k)** - Agency employees covering vacant posts within the Planning Service
- **(£96k)** - Forecast reduced income relating to : Pre-Application Planning fees (15k) and Building Control fees (81k)
- **(£132k)** - Reduced forecast hire of rooms income due to closed and reduced use of Council buildings.
- **(£84k)** - Agency employees covering vacant posts within the Estates Service.
- **(£71k)** - 2020/21 Grant debtor that will not be realised

## SAVINGS

- **(£300k)** - Savings that will not be achieved relating to the lease of a floor in Tameside One.
- **(£114k)** - Security and premises costs relating to Two Trees site demolition (83k) and Loxley House (31k).
- **(£7k)** - Pre-Application planning fees forecast not to be delivered.
- **(£40k)** - Land Charges fees forecast not to be delivered.

## SAVINGS (continued)

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Reduction in posts, income generation from management fees and restructuring external budgets.	76				43	33	76
Asset Management Accommodation Strategy (operational)/ WorkSmart	177				60	117	177
Relocation of Droylsden Library and Coming out of Hattersley Hub Offices and Community 7 Rooms	20				20		20
Lease Out of Tameside One Office Floor	300	300					0
Reduce Employment and Skills project budget by £10,000 (40%).	10					10	10
Future Income Generation – Contributions to post	52	52					0
Savings in Development Management pre-application advice and Planning Performance Agreements	7					7	7
Recurrent income Review Land Charges fees aligned to completion of Land Registry digitisation project to ensure that the remaining chargeable services are at an appropriate up to date level	57				57		57
Planning and Transportation Restructure	55				55		55
Reduction in costs associated with the Tameside Additional Services Contract (TAS)	200				200		200
Estates Property Rent Reviews	500	500					0
<b>Total</b>	<b>1,454</b>	<b>852</b>	<b>0</b>	<b>0</b>	<b>435</b>	<b>167</b>	<b>602</b>

Governance	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Democratic Services	737	(119)	618	373	542	75
Executive Support	1,734	(158)	1,576	682	1,436	140
Governance Management	187	(90)	97	46	98	(1)
Legal Services	1,537	(34)	1,503	735	1,576	(74)
Exchequer	61,429	(60,108)	1,320	2,030	2,242	(922)
Policy, Performance & Communications	1,758	(295)	1,463	640	1,375	88
HR Operations & Strategy	1,293	(677)	616	180	697	(80)
Organisational & Workforce Development	711	(103)	608	169	446	162
Payments, Systems and Registrars	2,085	(803)	1,282	458	1,195	87
<b>TOTAL</b>	<b>71,470</b>	<b>(62,387)</b>	<b>9,083</b>	<b>5,314</b>	<b>9,607</b>	<b>(524)</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends

- **£563k** - Employee related expenses including training are less than budget due to a combination of vacant posts held, posts being recruited to and costs forecast from later in the year, maternity leave, staff who are not in the Pension fund or may have opted out and the vacancy factor.
- **£57k** - There is a current forecast of £57k one off income for staff related time spent on Covid-19 related activities from the Contain Outbreak Management Fund
- **£92k** - Budget of £92k to increase the bad debt provision for Housing Benefit is currently not being forecast to be utilised as the current provision is considered adequate.
- **£223k** - Other minor variations of less than £50k across all services across the directorate
- **£27k** - The Quality, Innovation, Productivity and Prevention programme (QIPP) from the CCG for quarter 1 has resulted in additional income of £27k to TMBC; no further QIPP monies are forecast to be transferred for the remainder of the financial year

### Pressures:

- **(£471k)** - The net value of costs recovered in respect of council tax and business rates debt collections costs are forecast to be significantly less than budget due to delays and restrictions on the recovery processes due to the Covid-19 pandemic (£471k).
- **(£207k)** - There is an additional pressure due to the need to increase the level of the bad debt provision we currently hold for Council Tax Summons costs. The increase is needed due to a re-assessment of the level of the provision required for unpaid debts as a result of the COVID 19 Pandemic. The forecast is to Increase the bad debt provision by (£293k) this resulting in a pressure of (£207k) in excess of budget
- **(£564k)** - The forecast impact of a reduction in Housing Benefit overpayment identified and collected in year together with reduced collection of prior year overpayment debt recovery. Reduced debt collection is attributable to the economic impact of Covid 19 and restrictions on recovery processes in 21/22. It is hoped that recovery performance will increase over the course of the financial year. This is resulting in income recovery of (£564k) less than budget
- **(£88k)** - Forecasts in relation to Housing Benefit Expenditure and subsidy are based on the 2021-22 housing benefit mid-year subsidy submission, this is currently forecasting a (£88k) net cost in excess of budget. This will be closely monitored throughout the remainder of the financial year.
- **(£121k)** - Income is (£121k) less than budget due to a reduction in the number of schools purchasing HR, Payroll and Recruitment and Teacher Trade Union service.
- **(£15k)** - The Priority Account Service (Oxygen) has a net income target of £50k. Current forecast for the programmes expenditure and income along with the £50k income target results is a forecast shortfall of (£15k). This will be reliant on the number of our larger suppliers signing up to the scheme and will be monitored throughout the year

### SAVINGS (continued)

- **(£10k)** - Saving not expected to be achieved in relation to the Discontinuation of Life in Tameside and Glossop Website.
- **(£10k)** - Generation of income through promotion of design function externally has not yet been implemented.

## SAVINGS (continued)

Scheme	Savings Target 21/22 £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
electoral registration	25				25		25
Review of staff structure - reducing staff hours	41					41	41
Review of staff structure	68					68	68
Review of workforce development budget - for one year and further review thereafter	20					20	20
Staff restructure	81					81	81
Review of staff structure	20			20			20
Review software licences	5			5			5
Discontinuation of Life in Tameside and Glossop Website	10	10	10				10
Review of external advertising	5			5			5
Generation of income through promotion of design function externally	10	10	10				10
Not replacing trainee solicitor post	70					70	70
<b>Total</b>	<b>355</b>	<b>20</b>	<b>20</b>	<b>30</b>	<b>25</b>	<b>280</b>	<b>355</b>

Finance and IT	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Financial Management	3,487	(1,051)	2,436	513	2,427	9
Risk Management & Audit Services	1,936	(250)	1,685	1,351	1,695	(10)
Digital Tameside	4,730	(525)	4,205	2,718	3,515	690
<b>TOTAL</b>	<b>10,153</b>	<b>(1,827)</b>	<b>8,326</b>	<b>4,582</b>	<b>7,637</b>	<b>689</b>

## BUDGET VARIATIONS

The net variance reflects a number of underspends and pressures including:

### Underspends:

- **£74k** - Employee related expenses across the directorate are in forecast to be under budget by £74k. This is a combination of vacant posts held, posts being recruited to and costs forecast from later in the year, maternity leave, staff who are not in the Pension fund or may have opted out resulting in £349k under budget however the directorate have a vacancy factor of (£245k). IR35 costs incurred for the Interim Assistant Director of Finance Position are (£39k), which are offset by underspends on the employee related expenses. Training expenses are forecast to be £9k under budget.
- **£14k** - There are other minor variations across the Financial Management, Risk Management and Audit Services of £14k under budget
- **£579k** - Additional one-off grant funding to support acceleration of Office 365 roll out to support more effective remote working.
- **£162k** - Other Minor variations across the Directorate, including delayed implementation of some IT projects due to reprioritisation.

### Pressures:

- **(£130k)** - Income is (£130k) less than budget in relation to the Schools trading with I.T. however this is offset by an underspend on the staffing related expenses by £98k. This is due to a change in the way this service is now delivered.



## BUDGET VARIATIONS

### Savings Performance:

- **(£10k)** - The saving for STAR Procurement is forecast not to be achieved due to the fee not being reduced in 21/22.

Scheme	Savings Achieved to date £000's	Forecast savings to be achieved £000's	Not expected to be delivered £000s	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
Asset Valuation Services	0	55	0			55		55
STAR procurement	0	0	10					0

Corporate	Gross Expenditure Budget £000's	Gross Income Budget £000's	Net Budget £000's	Actual to date £000's	Forecast £000's	Variance £000's
Chief Executive	259	0	259	123	248	11
Corporate and Democratic Core	3,628	(222)	3,406	1,875	3,369	37
Democratic Processes	1,465	(79)	1,386	645	1,356	30
Investment and Financing	8,964	(4,189)	4,775	(680)	4,327	448
Contingency	(524)	(9,373)	(9,897)	(15,564)	(11,193)	1,296
<b>TOTAL</b>	<b>13,792</b>	<b>(13,863)</b>	<b>(71)</b>	<b>(13,600)</b>	<b>(1,893)</b>	<b>1,822</b>

## BUDGET VARIATIONS

The variance is a net position and reflects a number of underspends and pressures including:

### Underspends:

- **£58k** - There are other minor variations across the Corporate Democratic Core service of under £50k
- **£52k** - MRP charges lower than initial budget due to reduced capital spend in 2020/21
- **£355k** - Projected interest charges reduced on the assumption that no further borrowing is required in year.
- **£14k** - Projected Manchester Airport land rental income increased on basis of 2020/21 outturn.

### Pressures:

- **(£35k)** - Investment interest income forecast below budget due to continued low interest rate environment. This has, however, been revised up slightly from the Q1 projection.
- **(£10k)** - The Tameside MBC Coroners costs are £10k in excess of budget, however there is £15k expenditure that is directly attributable to Covid 19. This is a combined service Hosted by Stockport MBC in partnership with Trafford MBC and Tameside MBC, and these are the costs allocated to Tameside MBC.

## SAVINGS

### Savings Performance:

- **£30k** - A further additional saving of £30k is forecast on the Pension Increase Act payment we make to the Greater Manchester Pension Fund, this is in addition to the £50k saving for 21/22
- **£61k** - Additional savings from the prepayment of pension contributions to GMPF based on savings to date in year.
- **(£261k)** - Workforce cross cutting themes - these savings will materialise in Directorate budgets. Work is on going to reduce agency costs which will be reflected in lower employee costs across service areas.
- **(£45k)** - Salary Sacrifice Schemes - Level of savings unknown at this stage, total saving of £45k most likely won't fully materialise as a significant proportion was a saving associated with employees using The Council's car loan scheme which is unlikely to see high demand due to employees working from home.
- **£356k** - Council Tax Single Person Discount review - total savings forecast to be achieved is £456k which is an overachievement of £356k against the original £100k savings target. Over achievement due to the Single Person Discount review identifying more council tax claimants that needed correcting than originally anticipated. This saving will materialise as increased council tax income.

## SAVINGS

### Savings Performance:

Scheme	Savings Achieved to date £000's	Forecast savings to be achieved £000's	Not expected to be delivered £000's	Red £000's	Amber £000's	Green £000's	Achieved £000's	Total £000's
MRP overpayment	1,299	1,299					1,299	1,299
Manchester Airport Investments		1,062				1,062		1,062
Pension Advanced Payment		521				521		521
Venture fund	0		13					0
Capital Financing	40	40					40	40
SPD Review	456	456					456	456
Workforce Cross Cutting theme (Excluding VF increase)	0	261			261			261
Salary Sacrifice Schemes	0	45			45			45
Contingencies and Mayoral Support	136	166			30		136	166

# Reserve Transfers

## Reserve Transfers

The table below details the reserve transfers that need approval;

Service	Details of request	Transfer to/from reserves	Amount to be transferred £
Adults	Drawdown of iBCF Health Equalities Reserve	Transfer from	1,273,210
Education	Dedicated Schools Grant Early Years forecast surplus to be transferred to the DSG reserve to support the current overspend position. This movement is subject to change as the DfE adjust early years funding through this financial year. The grant is ring fenced for schools.	Transfer to	784,780
Education	Dedicated Schools Grant (DSG) High Needs forecast deficit to be transferred from the DSG reserve to support the current overspend position. The grant is ringfenced for schools.	Transfer from	(447,452)
Children's Services	Cash for Kids Grant from reserve	Transfer from	(4,780)
Children's Services	Support with Essential Supplies Grant from reserve	Transfer from	(5,000)
Finance and IT	There is forecast income of £25k from Reserves to fund a Grade H role currently supporting the Children's Improvement Plan (Transformation Role)	Transfer from	25,000
Governance	Current forecast funding for the Childrens Improvement Plan as per Board Report for Legal staff	Transfer from	29,480
Operations and Neighbourhoods	Agreed contribution from previous years unspent Homelessness Grant to fund extension of contract	Transfer from	100,000
Quality and Safeguarding	Adults Safeguarding Partnership Board - underspend to reserve	Transfer to	13,750
Quality and Safeguarding	Childrens Safeguarding Partnership General - underspend to reserve	Transfer to	1,440
Quality and Safeguarding	Childrens Safeguarding Partnership Training Strategy - underspend to reserve	Transfer to	23,010
Quality and Safeguarding	Adults Safeguarding Partnership Safeguarding Adult Reviews underspend to reserve	Transfer to	12,460

# Acute

£000's	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Acute Commissioning	106,084	106,050	34	106,084	106,050	34	18
Ambulance Services	4,869	4,869	0	4,869	4,869	0	0
Clinical Assessment & Treatment Centres	869	508	361	869	508	361	92
Collaborative Commissioning	82	82	0	82	82	0	0
High Cost Drugs	143	122	22	143	122	22	14
NCAS/OATS	70	131	(61)	70	131	(61)	(61)
Winter Resilience	41	35	6	41	35	6	0
<b>Total - Acute</b>	<b>112,158</b>	<b>111,797</b>	<b>361</b>	<b>112,158</b>	<b>111,797</b>	<b>361</b>	<b>63</b>

- Acute Commissioning.** There has been minimal change to the overall Acute Commissioning position as over performances are being funded through the Elective Recovery Fund (ERF), which is co-ordinated across all GM CCGs. The Tameside & Glossop CCG call on ERF has reduced from M5 to M6 by £292k, down to a total of £941k in H1:

Change in ERF : M5 Forecast vs M6 (£000's)	292
<b>BMI Healthcare:</b> Reduction in activity relative the first 3 months of the year	131
<b>Physiotherapy:</b> The plan for 2021/22 was based on expected activity numbers from the provider. The increased activity did not materialise in H1, but will be built into H2 planning.	96
<b>AQP Diagnostics:</b> In M4 the CCG received higher than average invoice value, which was understood to be ongoing backlog clearance. As such forecasts were increased. However activity levels have now returned to 'usual' levels.	35
<b>IVF:</b> Activity in M4 for IVF services is below the usual run rate. In the M5 position, an accrual was posted in line with previous month's activity levels, but the anticipated level of activity did not materialise.	10
<b>Ophthalmology:</b> A £10k contingency was included in the M5 position to fund a movement of ophthalmology procedures to the Independent Sector. This activity has not yet materialised, but will be factored into H2 planning.	10
<b>DEXA Scans:</b> Activity in M5 has been less than the average for previous months in 2021/2022.	10

- Looking forward to H2, nationally calculated block contracts will remain in place to fund our main NHS providers, with the following uplifts:
  - A 10.5% non recurrent uplift relating to back pay for staffing in H1. This will be paid as part of the October block payment.
  - A 1.16% recurrent uplift for growth on NHS Provider block payments which will be paid monthly in H2.
- The uplifted block contract values have been calculated and agreed with all GM NHS providers where the command and control arrangements are currently in place.
- Clinical Assessment & Treatment Centres.** The reduction in expenditure against this area of £92k wholly relates to reduced activity with the provider. Plans for 2021/2022 were based on activity levels in 2019/2022, however activity in the current financial year hasn't yet returned to pre-COVID levels.
- NCAS/OATS.** There has been an increase in NCA expenditure of £61k in the M6 position which is mainly due to invoices being received from the Devolved Administrations (specifically Betsi Cadwaladar). To be prudent, an accrual of £20k has been included for additional spend with the Devolved Administrations for activity during July and August to cover a potentially busy summer period.

# Mental Health

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Child & Adolescent Mental Health	139	138	1	139	138	1	2
Improving Access To Psychological Therapies	117	117	(0)	117	117	(0)	0
Learning Disabilities	234	194	40	234	194	40	(2)
Mental Capacity Act	79	88	(8)	79	88	(8)	(2)
Mental Health Contracts	15,196	15,071	125	15,196	15,071	125	0
Mental Health Services - Adults	584	606	(22)	584	606	(22)	(70)
MH - Collaborative Commissioning	484	484	(0)	484	484	(0)	(0)
MH - Non Contracted Activity	8	8	0	8	8	0	0
Mental Health Services - Other	185	726	(541)	185	726	(541)	1
MH - Specialist Services	498	498	(0)	498	498	(0)	(0)
Mental Health Transformation	560	531	29	560	531	29	1
Mental Health - Individualised Commissioning	3,651	3,465	187	3,651	3,465	187	(25)
Mental Health Neighbourhood	302	302	(0)	302	302	(0)	(0)
MENTAL HEALTH SERVICES - WINTER RESILIENCE	0	0	(0)	0	0	(0)	0
DEMENTIA	54	54	0	54	54	0	0
<b>Total - Mental Health</b>	<b>22,091</b>	<b>22,282</b>	<b>(191)</b>	<b>22,091</b>	<b>22,282</b>	<b>(191)</b>	<b>(96)</b>

- The forecast within Mental Health to Month 6 has had a adverse movement of £96k. The key driver is due to an increase in MH out of area placements and Male PICU of up to £70k. Other changes include an increase of £25k within MH individualised commissioning for non-CHC cases.
- The Forecast overspend in H1 is £191k, which in the main £187k is reflective of additional packages of care within MH individualised commissioning. Other changes include the reprofiling of the MH business case to reflect mobilisation plans agreed with PCFT and £124k rebate for CQUIN under achievement relating to 20/21.
- The CCG is still required to forecast against a full 12 month plan as per the planning guidance for 21/22. At Month 6 the CCG is still on track to meet the MHIS target with an over achievement of £1.2m. During Sept/Oct 21, the CCG is currently working through a national exercise with NHSEI that has seen the introduction of new categories and removal of others within MHIS and in particular they are looking to breakdown community mental health in more granular detail. The CCG has been working closely with its main MH providers to re-categorise expenditure going back to 18/19 and is an opportunity to align MHIS investment with the Long Term Plan (LTP). The first submission of the re-categorisation is due on the 22<sup>nd</sup> Oct 21 and whilst we are not expecting any rebasing to be necessary, it may be required to support as a system as following the new guidance released in Sept 21, general acute MH HRG codes are no longer eligible to contribute towards CCGs MHIS targets.

# Primary Care

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Prescribing	21,841	21,835	5	21,841	21,835	5	8
Delegated Co-commissioning	19,294	19,389	(95)	19,294	19,389	(95)	(12)
Local Enhanced Services	2,022	1,968	54	2,022	1,968	54	(16)
Out of Hours	1,208	1,201	7	1,208	1,201	7	0
Central Drugs	687	689	(2)	687	689	(2)	11
Primary Care IT	627	598	29	627	598	29	46
Primary Care Investments	543	542	1	543	542	1	1
Medicines Management - Clinical	272	214	58	272	214	58	74
Oxygen	182	198	(17)	182	198	(17)	(29)
Commissioning Schemes	151	137	14	151	137	14	14
GP FORWARD VIEW	47	46	1	47	46	1	1
<b>Total - Primary Care</b>	<b>46,873</b>	<b>46,817</b>	<b>56</b>	<b>46,873</b>	<b>46,817</b>	<b>56</b>	<b>97</b>

- Prescribing.** On a YTD basis prescribing spend is 2% higher than in the same period last year, but is in line with planned spend. This change is primarily driven by increased prices for drugs, which we were able to factor into budget setting. The Medicines Management Team have been heavily involved in the vaccination programmes but have still contributed £250k to TEP through a focussed effort on reducing spend at those GP Practices with the highest spend. Planned spend for the second half of the year includes potential winter pressures and takes account of a reduction in Category M prices from October. Any potential pricing issues caused by supply chain problems will be closely monitored. A number of new rebate schemes will come into effect in the second half of the year which along with other work targeted by the MMT will help to deliver further TEP savings by year end.
- Delegated.** The M6 overspend of £95k is made up of a GP Additional Roles and Responsibilities (ARRs) pressure of £232k, offset by underspend in Direct Enhanced Services (£64k); Premises (£65k) and CQC rates (£8k).
- The ARR pressure is purely presentational and the CCG will receive an additional allocation to fund this in H2. Approximately £1.4m of ARR funding is available to Tameside & Glossop in 2021/22 – 53% of which is built into baseline allocations. T&G are projecting full year spend at or close to the maximum funding limit. NHSE/I has asked CCG to report H1 spend over and above current allocation as a pressure against primary care budgets (which are offset in reserves) pending an allocation that will be received later in the year to fully offset this apparent overspend.
- Home Oxygen** has seen an increase in spend of 15% compared to the same period last year (£28k) resulting in an overspend of £17k. This is attributable to an increase in the numbers of patients using the service and an increase in electricity costs
- Local Enhanced Services.** The £54k underspend at M6 relates to prior year benefits for LCS schemes (£30k), underperformance on the Minor Ailments Pharmacy activity (£21k) and a small underspend on Meeting room expenses (£4k). The movement of £16k from last month can be attributed to movement in activity for the LCS schemes and the meeting room expenses.



# Continuing Care

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Adult Joint Funded Continuing Care Personal Health Budgets	5	1	4	5	1	4	0
CHC Adult Fully Funded	4,547	4,594	(47)	4,547	4,594	(47)	58
CHC Adult Joint Funded	311	301	11	311	301	11	(0)
CHC Adult Personal Health Budgets	1,616	1,386	230	1,616	1,386	230	0
CHC Assessment & Support	487	315	172	487	315	172	82
Children's CHC Personal Health Budgets	18	18	0	18	18	0	0
Children's Continuing Care	54	77	(23)	54	77	(23)	(0)
Funded Nursing Care	848	948	(100)	848	948	(100)	(50)
<b>Total - Continuing Care</b>	<b>7,885</b>	<b>7,640</b>	<b>246</b>	<b>7,885</b>	<b>7,640</b>	<b>246</b>	<b>90</b>

- Continuing Healthcare continues to underspend. Mainly driven by the HDP funding for the first 4 weeks of an individuals care which has reduced Fast Track placements considerably. Funded Nursing Care has seen an increase in month due to identifying an increase in temporary care home packages of care eligible for FNC funding that need to be funded by the CCG. This has been offset with a slight reduction in spend on Fully Funded packages of care mainly driven by Fast Track reduction in spend.
- here has not been any significant new packages to cause a pressure to the budget in H1. Although they do remain a risk to the remainder of the financial year. It is anticipated that there are some new packages of care which will likely to start in November. This will be factored into H2 budget setting, but does not impact on H1 position reported above.

# Community

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Community Services	17,460	17,409	51	17,460	17,409	51	(6)
INTERMEDIATE CARE	320	1,551	(1,231)	320	1,551	(1,231)	225
Hospices	345	345	(0)	345	345	(0)	(0)
Wheelchair Service	258	258	(0)	258	258	(0)	(0)
Palliative Care	78	61	17	78	61	17	25
<b>Total - Community</b>	<b>18,460</b>	<b>19,623</b>	<b>(1,164)</b>	<b>18,460</b>	<b>19,623</b>	<b>(1,164)</b>	<b>244</b>

- **Community Services.** The majority of this budget relates to services provided by the ICFT, which falls within the scope of the block contract. Payments are fixed and are not expected to change throughout the year.
- Funding of £1,014k was received to fund a targeted lung cancer screening programme which selects participants from a local population at high risk of lung cancer. A further £600k will be received in H2 and it is anticipated that the full value will be spent in 2021/22.
- **Intermediate Care.** This is where costs associated with the national Hospital Discharge Programme (HDP) are captured. The variance reported here (£1,231) is driving the overall CCG reported position, but we are expecting these costs to be funded nationally via a future allocation (i.e. the CCG has an underlying breakeven position).
- For HDP, the CCG continue to claim for pre-assessment placement costs of up to 4 weeks in Q2, compared to up to 6 weeks in Q1. It has recently been announced that HDP funding will continue into H2. The CCG and TMBC will continue to ensure all valid reimbursable costs are claimed via HDP.
- In Q2, TMBC have been able to include further costs relating to Equipment for hospital discharge (£378k) and homecare support costs (40k). The CCG have also been able to claim for transport costs relating to hospital discharges which amounts to a total £59k for H1.
- The total HDP claim for H1 for the economy was £1.55m, plus an anticipated further claim expected to be reimbursed for the following 28 days of £221k. This has been confirmed to be reimbursed and the CCG are currently awaiting specific guidance to inform the H2 position and what can be claimed.
- The CCG has so far received £320k of HDP funding and the remaining H1 funding is due to be allocated to the CCG in the second half of the year.
- There are currently 2 patients who are yet to have a CHC assessment but cannot be reimbursed from HDP as they are not eligible. The packages are classed as 'Funding without Prejudice' which means that their packages are funded in the interim awaiting a CHC eligibility decision.

# Other

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Better Care Fund	7,090	7,090	(0)	7,090	7,090	(0)	0
Property Services	1,662	1,634	28	1,662	1,634	28	47
NHS 111	620	682	(63)	620	682	(63)	57
Patient Transport	615	584	32	615	584	32	37
Safeguarding	261	270	(9)	261	270	(9)	(45)
Clinical Leads	229	145	84	229	145	84	96
Nursing and Quality Programme	104	99	5	104	99	5	(79)
Commissioning - Non Acute	23	24	(1)	23	24	(1)	(5)
Commissioning Reserve	1,945	2,560	(615)	1,945	2,560	(615)	(280)
<b>Total - Other</b>	<b>12,549</b>	<b>13,088</b>	<b>(539)</b>	<b>12,549</b>	<b>13,088</b>	<b>(539)</b>	<b>(173)</b>

- **Better Care Fund.** Total spend of £7,090k on the Better Care Fund represents an increase of over 5% on 2020/21. This is in line with the minimum spend for BCF which is mandated centrally.
- **NHS 111.** There was an overspend of £63k on the NHS 111 budget mainly due to additional costs attributable to the increase in calls from the 111 First programme.
- **Patient Transport.** Underspent by £32k as the cost of a number of funded local transport schemes were eligible to be claimed under the Hospital Discharge Programme.
- **Commissioning Reserve** – This represents in year contingency set aside to manage risk and provide for known pressures. It is also used to offset pressures reported elsewhere in the position where we are anticipating external funding, which has not yet been received (e.g. ARRs and Vaccinations). The apparent variance is required to ensure that the reported CCG position is balanced.

# CCG Running Costs

	YTD Budget £000's	YTD Actual £000's	YTD Variance £000's	Annual Budget £000's	Forecast Outturn £000's	Forecast Variance £000's	Movement From M5
Finance	514	643	(128)	514	643	(128)	(153)
Commissioning	491	441	50	491	441	50	49
CEO/Board Office	278	261	17	278	261	17	3
ADMINISTRATION & BUSINESS SUPPORT	242	242	(0)	242	242	(0)	(1)
IM&T	163	163	0	163	163	0	(0)
Corporate Costs & Services	126	125	1	126	125	1	12
Communications & HR	105	105	0	105	105	0	0
Nursing	62	61	0	62	61	0	36
Estates & Facilities	52	52	0	52	52	0	(1)
Chair & Non Execs	50	44	6	50	44	6	6
Corporate Governance	43	41	2	43	41	2	6
Contract Management	33	33	(0)	33	33	(0)	(3)
IM&T Projects	36	31	4	36	31	4	(1)
Human Resources	20	20	0	20	20	0	4
Equality & Diversity	15	15	0	15	15	0	0
QIPP	54	0	54	54	0	54	0
General Reserve - Admin	(5)	0	(5)	(5)	0	(5)	54
<b>Total - CCG Running Costs</b>	<b>2,278</b>	<b>2,278</b>	<b>(0)</b>	<b>2,278</b>	<b>2,278</b>	<b>(0)</b>	<b>(5)</b>

- The CCG received an earmarked allocation of £2,278k to fund running costs in H1. We are not allowed to exceed this limit, but any underspend on running costs can be used to offset pressures across the CCG as a whole.
- Savings of £54k have been made in the first half of the year, which was primarily made up from vacancies:
- No additional allocation has been received to fund the 3% pay awards for CCG staff in 21/22. This was funded from the £2,278k.